

## Proposed Final Budget

April 20, 2023

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Chief Financial Officer

## Mission Statement



Recognizing our proud traditions and diverse community, the Pennsbury School District prepares all students to become creative, ethical, and critical thinkers for lifelong success in a global society.

## Pennsbury Fast Facts


\# of Students 10,033*
*As of 4/20/23 Does not include BCTHS or OOD

\# of Students Transported Daily
8,774*
*As of 4/20/23

\# of Teachers/Certified Staff 869*
*As of 4/20/23


## What Makes Pennsbury Unique?



Vast Programs \& Opportunities For Student Success


Neighborhood Elementary Schools


Programs that Significantly
Exceed State Minimums
(Art, Music, World Language, Library, Nursing, Counseling, etc.)


Small Class Sizes


Highly Experienced Teaching Staff


## How do We Measure Success?

- Challenging, consistent, and rigorous curriculum from kindergarten to graduation
- Opportunities for all students regardless of post-high school pathway
- Recent graduate focus groups
- College acceptances
- Quality of co- and extra-curricular programs
- SAT/ACT Scores
- Number and quality of Advanced Placement (AP) course offerings and number of high school students enrolled
- PSSA scores and intra-district performance


## Return On Investment

- Overall " $A$ " rating from Niche.com
- Award-winning Athletic Program ("At" rating from Niche.com)
- 88 competitive athletic teams for students in grades 6-12
- Award-winning Arts \& Music Program (rated one of the best districts for music education)
- Over 100 extra/co-curricular/clubs/enrichment opportunities
- Awarding-winning Business Office (PA Association of school Business officials and ASBO International)
- Competitively ranked in US News \& World Report, Newsweek, Niche, Great Schools, etc.
- PHS Act 13 Building Level Score 90.6 - \#3 high school in the county
- There is a strong correlation between school expenditures and home valıes $\triangle$ renort hu NIRFR fnund that for piorv dollar snent on nuhlic srhonls


## How do we Build a Budget?

- Evaluate existing programs and staffing using district goals, assessment data, and enrollment projections
- Allocate dollars for fixed or increasing expenses: staffing, utilities, healthcare, and transportation
- Complete a line-by-line budget review of curricular initiatives, major expenses (textbooks and technology), and professional development
- Plan for the future by allocating resources for costly facility, maintenance, and long-term care

Chart 1. Over-the-year percent change in CPI-U, Philadelphia-Camden-Wilmington, PA-NJ-DE-MD, February 2020-February 2023


Source: U.S. Bureau of Labor Statistics.


## Revenue per student

Line Item Revenue Comparison
District(s): All
Source: Pennsy/vania Department of Education
Notes: "Total Operating Revenue" includes operating items from General Fund;
Actual \$ Per Student is calculated based on Average Daily Membership when available and regular enrollment when not available.


## Operating expense per student

Line Item Spending Comparison<br>District(s): All<br>Source: Pennsylvania Department of Education

Notes: "Total Operating Expense" includes operating items from General Fund;
Actual \$ Per Student is calculated based on Average Daily Membership when available and regular enrollment when not available


## Administrative expense per student

Line Item Spending Comparison

District(s): All
Source: Pennsylvania Department of Education
Notes: "Total Operating Expense" includes operating items from General Fund;
Actual \$ Per Student is calculated based on Average Daily Membership when available and regular enrollment when not available.

| District | Year |  |  |  | Display By <br> 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| New Hope-Solebury SD | 2021 | 37.51\% |  |  |  |
| Palisades SD | 2021 | 33.60\% |  |  |  |
| Morrisville Borough SD | 2021 | 26.63\% |  | \$6,254 |  |
| Centennial SD | 2021 | 30.04\% |  | \$6,174 |  |
| Quakertown Community SD | 2021 | 30.25\% |  | 5,802 |  |
| Pennridge SD | 2021 | 31.01\% |  | 5,768 |  |
| Council Rock SD | 2021 | 27.83\% |  | 5,735 |  |
| Central Bucks SD | 2021 | 31.55\% |  | 5,641 |  |
| Pennsbury SD | 2021 | 28.79\% |  |  |  |
| Neshaminy SD | 2021 | 29.56\% |  |  |  |
| Bensalem Township SD | 2021 | 27.64\% |  |  |  |
| Bristol Township SD | 2021 | 26.65\% | \$4, |  |  |
| Bristol Borough SD | 2021 | Average $=29.14098 \%$ | \$3,830 | Average |  |
|  |  | $\begin{array}{ccc} 10.00 \% \quad 20.00 \% \quad 30.00 \% \quad 40.00 \% \\ \text { Percent of Operating Expense } \end{array}$ | $\begin{array}{r} \$ 0 \text { Actual } \$ 2,000 \$ 4,000 \$ 6 \\ \text { p } \end{array}$ | 00 \$8,0 r Stude |  |

## Pension revenue vs. expense

Revenue Versus Expense History
Revenues: Function Level 4: 7820
Expenses: Object level 2: 230
Note: Expense/Revenue Per Student is calculated based on Average Daily Membership when available and regular enrollment when not available.


## 65 years later....



## Special education revenue vs. expense

Revenue Versus Expense History
Revenues: All Funds: Function Level 4: 6832, 6833, 7271, 7272, 8512, 8513, 8701, 8702, 8810, 8820 \& 8830 Expenses: All Funds: Functions: All Sub Function 1200
Note: Expense/Revenue Per Student is calculated based on Average Daily Membership when available and regular enrollment when not available



Pennsbury SD

Where this symbol (.-- ) appears, the PDE is not displaying these data on this report to guard against improper statistical comparisons due to small grou

| Enrollment (School Age) <br> Source: December 1, 2021 Child Count |  |  |
| :---: | :---: | :---: |
|  | LEA | State |
| Total Enrollment ^ | 10,025 | 1,684,754 |
| Total Special Education Enrollment | 2,278 | 313,618 |
| Percent Special Education | 22.7\% | 18.6\% |
| Percent of Special Education Enrollment by |  |  |
| Autism | 14.6\% | 12.6\% |
| Deaf-Blindness | $\cdots$ | 0.0\% |
| Emotional Disturbance | 8.9\% | 8.0\% |
| Hearing Impairment Including Deafness | ... | 0.8\% |
| Intellectual Disability (Mental Retardation) | 3.9\% | 6.2\% |
| Multiple Disabilities | 0.6\% | 1.0\% |
| Orthopedic Impairment | ... | 0.2\% |
| Other Health Impairment | 19.4\% | 17.9\% |
| Specific Learning Disability | 37.7\% | 38.9\% |
| Speech or Language Impairment | 13.8\% | 13.8\% |
| Traumatic Brain Injury | ... | 0.2\% |
| Visual Impairment Including Blindness | --- | 0.3\% |

Total Exrolmere for Special Edxation roporing purposes, indutes al students ervoled in an LEA regardess $d$ the


| Race/Ethnicity (School Age) |  |  |
| :--- | ---: | ---: |
| Source: December 1, 2021 Child Count |  |  |
|  | Spec ED | LEA |
| American Indian/Alaska Native | $\ldots$ | $\ldots$ |
| Asian | $2.3 \%$ | $6.5 \%$ |
| Black or African American | $7.5 \%$ | $5.6 \%$ |
| Hispanic | $9.1 \%$ | $8.0 \%$ |
| Multiracial | $8.1 \%$ | $6.7 \%$ |
| Native Hawaiian/Other Pacific Islander | $\ldots$ | $\ldots$ |
| White | $72.7 \%$ | $73.0 \%$ |




## Charter school tuition - regular

Charter School Tuition Comparison
Non Special Education per ADM Source: PDE 363 Reports


## Charter school tuition - special education

Charter School Tuition Comparison
Special Education per ADM
Source: PDE 363 Reports


## Revenues by source



## The IFO's Act 1 Projections

|  | 19-20 | 20-21 | 21-22 | 22-23 | 23-24 | 24-25 | 25-26 | 26-27 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base Index | 2.3\% | 2.6\% | 3.0\% | 3.4\% | 4.1\% | 5.0\% | 4.3\% | 4.0\% |
| SAWW | 2.2\% | 2.2\% | 3.1\% | 4.7\% | 5.3\% | 5.4\% | 4.3\% | 4.2\% |
| ECI | 2.4\% | 2.9\% | 2.9\% | 2.1\% | 2.9\% | 4.6\% | 4.2\% | 3.8\% |
| August 2022 | st (Bas | ndex) |  |  | 4.2\% | 4.5\% | 4.0\% | 3.8\% |
| Change |  |  |  |  | -0.1\% | +0.5\% | +0.3\% | +0.2\% |
| Notes: SAWW is statewide average weekly wage. ECI is employment cost index (2022.4 growth rate is $4.7 \%$ ). Source: Reported by the Department of Education through 23-24, forecast by the IFO thereafter. |  |  |  |  |  |  |  |  |

## IFO Projections

|  | $21-22$ | $\mathbf{2 2 - 2 3}$ | $\mathbf{2 3 - 2 4}$ | $\mathbf{2 4 - 2 5}$ | $\mathbf{2 5 - 2 6}$ | $\mathbf{2 6 - 2 7}$ | $\mathbf{2 7 - 2 8}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning Balance | $\$ 4$ | $\$ 5,537$ | -- | -- | -- | -- | -- |
| Current Year Revenues | 48,134 | 43,686 | $\$ 44,850$ | $\$ 45,804$ | $\$ 46,921$ | $\$ 48,339$ | $\$ 49,606$ |
| Less Refunds | $\underline{-1,420}$ | $\underline{-1,220}$ | $\underline{-1,300}$ | $\underline{-1,325}$ | $\underline{-1,350}$ | $\underline{-1,375}$ | $\underline{-1,400}$ |
| Net Revenues | 46,714 | 42,466 | 43,550 | 44,479 | 45,571 | 46,964 | 48,206 |
| State Expenditures | $\underline{-39,351}$ | $\underline{-42,766}$ | $\underline{-45,222}$ | $\underline{-46,910}$ | $\underline{-48,725}$ | $\underline{-50,099}$ | $\underline{-51,467}$ |
| Current Year Balance | $\mathbf{7 , 3 6 7}$ | $\mathbf{- 3 0 0}$ | $\mathbf{- 1 , 6 7 2}$ | $-\mathbf{- 2 , 4 3 1}$ | $-\mathbf{- 3 , 1 5 5}$ | $-\mathbf{- 3 , 1 3 5}$ | $-\mathbf{3 , 2 6 1}$ |
| Reduced Spending | 0 | 1,302 | 0 | 0 | 0 | 0 | 0 |
| Plus Prior Year Lapses | $\underline{-1,830}$ | $\underline{140}$ | $\underline{140}$ | $\underline{140}$ | $\underline{140}$ | $\underline{140}$ | $\underline{140}$ |
| Prelim Ending Balance | $\mathbf{5 , 5 3 7}$ | $\mathbf{6 , 6 8 0}$ | $-\mathbf{- 1 , 5 3 2}$ | $-\mathbf{- 2 , 2 9 1}$ | $-\mathbf{- 3 , 0 1 5}$ | $-\mathbf{- 2 , 9 9 5}$ | $-\mathbf{3 , 1 2 1}$ |
| Note: Millions of dollars. Prior year lapses include transfers to Budget Stabilization Reserve Fund. Current balance is $\$ 4.99$ billion. |  |  |  |  |  |  |  |

- NOTE: The Administration's budget projections--with their proposed budget--stated they are $\$ 3$ billion less than the IFO's numbers....


## And then there is the Federal budget...

Federal surplus or deficit as a share of GDP


Note: Positive numbers represent a surplus. Negative numbers represent a deficit.
Source: Congressional Budget Office

## Expenditures by function



## Expenditures by object



## Year over year budget changes

- Salaries and benefits $\$ 5.7$ million, including $4.4 \%$ medical and pharmacy rate increase
- Principal and interest $\$ 1.3$ million, including Series 2023 bonds
- Technology replacement equipment $\$ 953 \mathrm{k}$, reflecting shift away from leasing
- Tech school tuition $\$ 637 \mathrm{k}$, including new bond issue debt service
- Medicaid ACCESS equipment \$567k, including three lift buses
- Electricity \$365k and diesel \$373k
- Special education curriculum \$220k


## 2023-24 Budget summary

- $3.64 \%$ expenditure increase, including transition from technology leases to technology purchases. Funds meet and discuss compensation plans with Pennsbury administrators and first level supervisors.
- $4.1 \%$ tax increase (average $\$ 177$ per homestead) is a downpayment on either renovating Pennsbury High School West (\$166.4 million) or constructing a brand new high school ( $\$ 213.2$ million). Design is scheduled to start in 2024-25.
- Long term strategy includes annual contribution to the capital reserve fund to reduce reliance on bond issues.


## Chromebook Purchase vs. Lease

- We have opted for leases for our Chromebook purchases for the past several years
- As interest rates continue to rise along with costs in general, this will have a yearly impact on the budget
- This past year we paid off one lease and we will pay off another lease this coming year, which will leave one remaining lease that will be paid off in 2026-2027.
- We have budgeted to transition to purchasing our Chromebooks starting with this upcoming fiscal year
- This will result in a spike in expenses initially, but will reduce costs over time since we won't incur financing charges that come with a lease


## Chromebook Purchase Transition Outlook



## Series of 2023 bond issue uses

- $\$ 37.94$ million in bond proceeds needed
- Key projects financed include:
- Charles Boehm Middle School \$16.3 million
- Guaranteed energy savings projects $\$ 12.6$ million
- Stadium phase II \$5.8 million
- Makefield roof, except 2010 area $\$ 1.3$ million
- Safety upgrades \$250k
- Eleanor Roosevelt hard play area $\$ 100 \mathrm{k}$
- Other/contingency/rounding \$1.59 million


## High School Options





*No design has been discussed or selected. This overlay was taken from a recently constructed high school to illustrate the placement of a new building.

## PENNSBURY SCHOOL DISTRICT

 High School Renovation ConceptsDEI Project No. 007002
February 14, 2023

| Item | Reno Budget 3100 students | Reno Budget 2800 students | Comments | New Budget for 465,000 SF 3100 students | New Budget for 420,000 SF 2800 students |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Construction Costs: |  |  |  |  |  |
| Building addition (assume added students will require new) | 229,000 SF | 175,000 SF | \$345/SF | 465,000 SF | 420,000 SF |
| General Contractor | \$54,894,000 | \$36,750,000 | \$210 / SF | 99,975,000 | \$90,300,000 |
| HVAC Contractor | \$15,684,000 | \$10,500,000 | \$60/SF | 27,900,000 | \$25,200,000 |
| Electrical Contractor | \$14,377,000 | \$9,625,000 | \$55 / SF | 25,575,000 | \$25,200,000 |
| Plumbing Contractor | \$5,228,000 | \$3,500,000 | \$20/SF | 9,300,000 | \$8,400,000 |
| Building Renovations | 200,000 SF | 200,000 SF | \$265/SF |  |  |
| General Contractor | \$28,000,000 | \$28,000,000 | \$140 / SF |  |  |
| HVAC Contractor | \$12,000,000 | \$12,000,000 | \$60/SF |  |  |
| Electrical Contractor | \$10,000,000 | \$10,000,000 | \$50/SF |  |  |
| Plumbing Contractor | \$4,000,000 | \$4,000,000 | \$20/SF |  |  |
| Natatorium (8 lane/no diving/small spectator) | \$8,000,000 | \$8,000,000 | Assume new pool | \$8,000,000 | \$8,000,000 |
| Village Park demo | \$700,000 | \$700,000 |  | \$700,000 | \$700,000 |
| East Demo | \$1,300,000 | \$1,300,000 |  | \$1,300,000 | \$1,300,000 |
| West Demo | \$500,000 | \$500,000 |  | \$3,000,000 | \$3,000,000 |
| Sitework | \$11,000,000 | \$11,000,000 |  | \$16,000,000 | \$16,000,000 |
| Environmental Remediation | \$1,250,000 | \$1,250,000 |  | \$1,250,000 | \$1,250,000 |
| TOTAL CONSTRUCTION COSTS | \$166,933,000 | \$137,125,000 |  | \$193,000,000 | \$179,350,000 |


| Environmental Testing \& Consulting - Element Environmental Solutions - Abatement | \$30,000 | \$30,000 |  | \$30,000 | \$30,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Environmental Testing \& Consulting - Element Environmental Solutions - Air Quality/Clearance Testing | \$90,000 | \$90,000 |  | \$90,000 | \$90,000 |
| Topographic/boundary and features survey | \$60,000 | \$60,000 |  | \$60,000 | \$60,000 |
| Geotechnical Testing \& Clean Fill Cert | \$75,000 | \$75,000 |  | \$75,000 | \$75,000 |
| Waste Management Contractor | \$0 | \$0 | Not Leed | \$0 | \$0 |
| Builder's Risk Insurance | \$300,000 | \$300,000 | For 3 yrs | \$300,000 | \$300,000 |
| Architect fees | \$6,677,320 | \$5,485,000 |  | \$7,720,000 | \$7,174,000 |
| Civil/Land Development/Site Survey | \$0 | \$0 | In Arch fee | \$0 | \$0 |
| Additional scope for offsite, FEMA work, etc. | \$50,000 | \$50,000 | Allowance | \$50,000 | \$50,000 |
| Option for LEED design addition | \$150,000 | \$150,000 | Allowance. | \$150,000 | \$150,000 |
| Sanitary sewer design | \$0 | \$0 | Included in architec | \$0 | \$0 |
| Off-Site Traffic Design Allowance | \$100,000 | \$100,000 |  | \$100,000 | \$100,000 |
| Design \& Construction Phase CM Services | \$3,839,459 | \$3,153,875 |  | \$3,860,000 | \$3,587,000 |
| Legal Costs | \$100,000 | \$100,000 |  | \$100,000 | \$100,000 |
| Approvals \& Permits | \$900,000 | \$900,000 |  | \$900,000 | \$900,000 |
| Computer Eq/Data Wire Service/Inst Technology | \$2,000,000 | \$2,000,000 |  | \$2,000,000 | \$2,000,000 |
| Utilities/Water/Sewer | \$75,000 | \$75,000 | Allowance | \$75,000 | \$75,000 |
| Construction Materials Testing | \$200,000 | \$200,000 | Third party contract | \$200,000 | \$200,000 |
| HVAC testing and balancing | \$150,000 | \$150,000 | Third party contract | \$150,000 | \$150,000 |
| Printing, etc. | \$25,000 | \$25,000 |  | \$25,000 | \$25,000 |
| Phasing Allowance |  |  |  |  |  |
| Movable fixtures and equipment (FF\&E) | \$2,000,000 | \$2,000,000 |  | \$2,500,000 | \$2,500,000 |
| Design \& Construction Contingency | \$6,500,000 | \$6,500,000 |  | \$6,500,000 | \$6,500,000 |
| Inflation (4.5\%) | \$7,511,985 | \$6,170,625 |  | \$8,685,000 | \$8,070,750 |
| Financing | \$1,700,000 | \$1,700,000 |  | \$1,700,000 | \$1,700,000 |
| TOTAL SOFT COSTS | \$32,533,764 | \$29,314,500 |  | \$35,270,000 | \$33,836,750 |
| TOTAL Estimated Cost | \$199,466,764 | \$166,439,500 |  | \$228,270,000 | \$213,186,750 |

## Tentative Project Timeline

May - November, 2023

November/December, 2023

January 2024- June 2025

Summer 2025

Winter 2029

Discussions/Assemble Committee/Community Meetings
Site Surveys, GeoTech Investigation, Hazardous materials investigation

RFP for Architect and School Design

Assemble Design Committee / School Visits / Community Presentations /
Design and Construction Approvals

Construction starts

New Building Opens

East and West remain open and functioning during construction

PENNSBURY HIGH SCHOOL SITE DEVELOPMENT
PRELIMINARY MILESTONE SCHEDULE


## Debt Limit and Remaining Borrowing Capacity

The statutory borrowing limit of the School District under the Debt Act is computed as a percentage of the School District's "Borrowing Base". The "Borrowing Base" is defined as the annual arithmetic average of "Total Revenues" (as defined by the Debt Act), for the three full fiscal years ended next preceding the date of incurring debt. The School District calculates its present borrowing base and borrowing capacity as follows:

| Total Revenues for 2019-20 | \$212,318,742 |
| :---: | :---: |
| Total Revenues for 2020-21. | 213,268,510 |
| Total Revenues for 2021-22 | 226,085,070 |
| Total Revenues, Past Three Years | \$651,672,322 |
| Annual Arithmetic Average (Borrowing Base) | \$217,224,107 |

Under the Debt Act as presently in effect, no school district shall incur any nonelectoral debt or lease rental debt, if the aggregate net principal amount of such new debt together with any other net nonelectoral debt and lease rental debt then outstanding, would cause the net nonelectoral debt plus net lease rental debt to exceed $225 \%$ of the Borrowing Base. The application of the aforesaid percentage to the School District's Borrowing Base produces the following product:

## Remaining

| Net Nonelectoral Debt and Lease Rental Debt Limit: | Legal <br> Limit | Net Debt <br> Outstanding* | Rerrowing <br> Capacity |
| :---: | :---: | :---: | :---: | :---: |
| $225 \%$ of Borrowing Base....................................... $\$ 488,754,241$ | $\$ 186,322,976$ | $\$ 302,431,265$ |  |

*Includes projected Series of 2023.

| Line | Revenues | 19/20 Actual | 20/21 Actual | 21/22 Proj. | 22/23 Proj. | 23/24 Proj. | 24/25 Proj. | 25/26 Proj. | 26/27 Proj. | 27/28 Proj. | 28/29 Proj. | 29/30 Proj. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Real Estate Base (adj. for 170 v 171) | 148,758,138 | 149,670,150 | 152,695,278 | 157,420,304 | 159,564,525 | 166,106,671 | 175,720,095 | 184,650,630 | 190,128,291 | 195,768,447 | 201,575,918 |
| 2 | Assessed Value Growth |  |  |  |  |  | 1,245,800 | 1,317,901 | 1,384,880 | 1,425,962 | 1,468,263 | 1,511,819 |
| 3 |  |  | 36 Months Flatter |  |  |  |  |  |  |  |  |  |
| 4 | Millage Increase \$ net of rebate |  | - | - |  | 6,542,146 | 8,367,624 | 7,612,634 | 4,092,781 | 4,214,194 | 4,339,208 | 4,467,930 |
| 5 | Millage Increase (\%) | 170.06 | 0.00\% | 2.35\% | 2.80\% | 4.10\% | 5.00\% | 4.30\% | 2.20\% | 2.20\% | 2.20\% | 2.20\% |
| 6 | PILOT |  |  | 1,127,871 | 1,159,451 | 1,206,989 | 1,267,338 | 1,321,833 | 1,350,914 | 1,380,634 | 1,411,008 | 1,442,050 |
| 7 | CBA for debt service |  |  | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 8 | Other Local Sources | 10,321,381 | 10,999,234 | 13,149,539 | 11,571,439 | 12,573,490 | 12,699,004 | 12,813,194 | 12,874,586 | 12,937,799 | 13,002,887 | 13,069,906 |
| 11 | State (except PSERS and FICA) | 31,122,408 | 31,128,517 | 31,842,696 | 35,437,427 | 35,439,920 | 36,148,718 | 36,871,692 | 37,609,126 | 38,361,309 | 39,128,535 | 39,911,106 |
| 12 | One-time COVID-19 Grant |  | 40,000 |  |  |  |  |  |  |  |  |  |
| 13 | PSERS and FICA | 20,445,012 | 20,478,265 | 22,089,048 | 23,075,004 | 23,237,199 | 24,353,026 | 25,442,628 | 26,568,312 | 27,650,295 | 28,785,356 | 29,976,017 |
| 14 | New PlanCon, 2 year lag | Boehm PlanCon assumed to be funded by Commonwealth |  |  |  |  |  |  |  |  |  |  |
| 15 | Federal/Other | 2,810,579 | 4,678,542 | 6,175,274 | 5,036,960 | 3,278,001 | 1,825,608 | 1,862,120 | 1,899,362 | 1,937,349 | 1,976,096 | 2,015,618 |
| 16 | Total Sources | 213,457,518 | 216,994,708 | 227,579,705 | 234,200,585 | 242,342,270 | 252,513,790 | 263,462,098 | 270,930,591 | 278,535,833 | 286,379,800 | 294,470,365 |
| 17 |  |  |  |  |  |  |  |  |  |  |  |  |
| 18 |  |  |  |  |  |  |  |  |  |  |  |  |
| 19 | Expenditures | 19/20 Actual | 20/21 Actual | 21/22 Proj. | 22/23 Proj. | 23/24 Proj. | 24/25 Proj. | 25/26 Proj. | 26/27 Proj. | 27/28 Proj. | 28/29 Proj. | 29/30 Proj. |
| 21 | Wages and Benefits | 157,715,875 | 157,880,648 | 168,554,121 | 171,296,202 | 176,974,878 | 182,865,390 | 188,806,224 | 195,183,689 | 201,599,891 | 208,252,332 | 215,150,132 |
| 33 | IU Reconciliation |  | 1,119,737 | 573,848 | 662,493 | 741,790 |  |  |  |  |  |  |
| 34 | Technology Refresh | 2,574,000 | 2,574,000 | 2,792,000 | 2,759,433 | 3,500,000 | 3,250,000 | 3,000,000 | 3,090,000 | 3,182,700 | 3,278,181 | 3,376,526 |
| 35 | Everything Except Debt Service | 34,938,091 | 37,787,143 | 37,961,125 | 41,864,170 | 42,308,769 | 43,541,982 | 44,848,241 | 46,193,688 | 47,579,499 | 49,006,884 | 50,477,091 |
| 36 | Reduce/restore to meet 5\% test |  |  |  |  |  |  |  |  |  |  |  |
| 37 | Existing Debt Service | 15,613,249 | 14,549,682 | 15,229,330 | 15,749,299 | 16,002,069 | 14,950,939 | 14,960,022 | 14,254,012 | 14,257,287 | 14,255,914 | 14,252,830 |
| 38 |  |  |  | Pennsbury only approves "warm, safe, dry" level rehabilitation of Boehm, stadium, Edgewood, Fallsington, and Pennsbury High School |  |  |  |  |  |  |  |  |
| 39 | Warm, Safe, Dry |  |  |  |  | 1,268,268 | 2,902,625 | 4,766,799 | 6,884,791 | 9,060,959 | 10,660,020 | 12,516,245 |
| 40 | Debt Service Paid from Debt Service Fund |  |  | $(3,250,000)$ |  |  |  |  |  |  |  |  |
| 41 | Contingency |  |  |  | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 42 | BCTHS Authority Bond Issue |  |  |  | 142,609 | 597,681 | 600,005 | 601,018 | 601,429 | 601,239 | 602,046 | 600,590 |
| 43 |  |  |  | Pennsbury only approves "warm, safe, dry" level rehabilitation of Bucks County Technical High School |  |  |  |  |  |  |  |  |
| 44 | Transfer to Debt Service Fund | 2,500,000 | 2,500,000 | 4,500,000 | 2,000,000 | 1,000,000 |  |  |  |  |  |  |
| 45 | Transfer to Capital Reserve Fund |  | 500,000 | 1,038,633 |  |  | 5,250,000 | 7,250,000 | 5,500,000 | 3,250,000 | 1,250,000 |  |
| 46 | Total Uses | 213,341,215 | 216,911,210 | 227,399,057 | 234,874,206 | 242,607,455 | 253,760,941 | 264,632,303 | 272,107,609 | 279,931,575 | 287,705,377 | 296,773,414 |
| 47 |  |  |  |  |  |  |  |  |  |  |  |  |
| 48 | Gross Surplus/(Gap) | 116,303 | 83,498 | 180,648 | (673,621) | $(265,185)$ | (1,247,151) | (1,170,205) | (1,177,018) | (1,395,742) | (1,325,577) | $(2,303,050)$ |
| 49 | Assume 2\% of Everything Else returned |  |  |  | 837,284 | 846,175 | 870,840 | 896,965 | 923,874 | 951,590 | 980,138 | 1,009,542 |
| 50 | Assume Contingency 100\% returned |  |  | - | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 51 | Net Surplus/(Gap) | 116,303 | 83,498 | 180,648 | 563,663 | 980,990 | 23,688 | 126,759 | 146,856 | $(44,152)$ | 54,561 | $(893,508)$ |
| 52 | Fund Balance | 18,487,603 | 18,571,101 | 18,751,749 | 19,315,413 | 20,296,403 | 20,320,091 | 20,446,851 | 20,593,707 | 20,549,555 | 20,604,116 | 19,710,608 |
| 53 | FB \% Expenditures | 8.67\% | 8.56\% | 8.25\% | 8.22\% | 8.37\% | 8.01\% | 7.73\% | 7.57\% | 7.34\% | 7.16\% | 6.64\% |

ario: New High School


## Next steps

- Receive Moody's rating on April $27^{\text {th }}$.
- Board action on the First Level Supervisors and Administrators compensation plans.
- Refine state revenue assumptions as additional information becomes available from Harrisburg, adjust millage accordingly.
- Revise tuition estimates with additional months of run out to support the appropriation.
- Move action items to the Facilities Committee to begin geotechnical and other investigations at the high school.


## Major milestones

- December 15, 2022 Act 1 accelerated budget opt out resolution approved.
- March 7, 2023 Governor's budget proposed.
- April 20, 2023 authorize 2023 bond parameters resolutions.
- April 20, 2023 approve proposed final budget.
- June 15, 2023 adopt final budget.

